

**Report on** 

# THE STATUS OF CIVIC ISSUES IN MUMBAI

### with a focus on







Water Sewerage

Solid Waste Toilets Management

May 2025

Air Quality

TOILET LADIES GENTS Office To.





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### **Status of Mumbai Climate Action Plan**



### Mumbai Climate Action Plan : 1/2

| Time Frame               | Urban Flooding & Water Resources                                                   | Key Insights                                                                                          | Status       |
|--------------------------|------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|--------------|
| 2022-2030                | Nature- based STP at sewer<br>outfalls (treat 25% sewage)                          | Versova, Ghatkopar, Bhandup STPs failed BOD norms in 2024; no nature-based treatment evident          | ×            |
| 2022-2030                | Restore riparian zones.                                                            | Mithi River remains heavily polluted with high BOD and Faecal Coliform levels                         | ×            |
|                          | Air Quality                                                                        | Key Insights                                                                                          | Status       |
| 2022-2030                | <ul> <li>Online grievance redressal</li> <li>portal for air complaints.</li> </ul> | Air complaints via CCRS increased 203% (2020–<br>2024)                                                | $\checkmark$ |
| 2022 & Annually          | Strengthen AQ data monitoring,<br>inter-dept coordination.                         | In 2024, 17% AQI data missing across 29 stations                                                      | ×            |
| 2022 & Annually          | Identify ward-level air pollution sources.                                         | Highest complaints in H/W, M/W, P/S, R/C, and S wards                                                 | ×            |
| 2022 - 2027              | Increase AQI stations with real-time tech (CAAQMS).                                | AQI stations rose from 9 (2019) to 29 (2024); high pollution in BKC, Deonar, Navy Nagar, Worli, Malad | $\checkmark$ |
| Time Frame               | Urban Greening & Biodiversity                                                      | Key Insights                                                                                          | Status       |
| By 2030<br>(review 2024) | Increase green cover to 30-40%.                                                    | Gardens $ m \uparrow$ by 26%, plantations $ m \uparrow$ by 220% (2017–24)                             | $\checkmark$ |
| 2024                     | Update tree census to include carbon sequestration, biodiversity.                  | Tree count unchanged since 2017–18                                                                    | ×            |

Data Source : RTI (Right to Information Act), ESR (Mumbai Environmental Status Report) and CPCB website (Central Pollution Control Board)

### Mumbai Climate Action Plan : 2/2



| Time Frame           | Su          | stainable Water Management                                              | Status / Key Insights                                                                                                     | Status       |
|----------------------|-------------|-------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|--------------|
| 2023                 |             | Designate ward-level waste units for coordination.                      | No ward-level updates: last ALM data (BMC) from 2015;<br>SMPA data removed post-2019; BWG data missing in ESR<br>2022–24. | X            |
| 2030 / 2032          |             | Discourage landfills, set up new processing units                       | Only 46 dry waste centers established; no data on other processing units                                                  | X            |
| 2023                 |             | Levy for non-segregation of waste                                       | Bye-laws need revision as per SWM Rules 2016 for enforcement                                                              | $\times$     |
| 2024                 | 01          | Develop waste data dashboard                                            | No such open data dashboard available on BMC website                                                                      | X            |
| 2024                 |             | Promote decentralised wet waste mgmt. (citizens, mandis, hotels, parks) | Only 36% BWG societies manage wet waste; only one bio-<br>methanation plant (D ward, 2MT)                                 | $\checkmark$ |
| 2024                 | 8<br>8<br>8 | Strengthen C&D waste rule<br>enforecement through bye-laws              | Bye-laws not updated; 63% of Deonar's waste (13.43L MT in 2024) is C&D                                                    | X            |
| 2023<br>Impl. (2025) |             | Divert waste from Deonar, remediate site post scoping study.            | An average of 7 lakh MT of waste has been transported<br>to the Deonar dumping ground each year from 2020 to<br>2024      | X            |

Data Source : RTI (Right to Information Act)

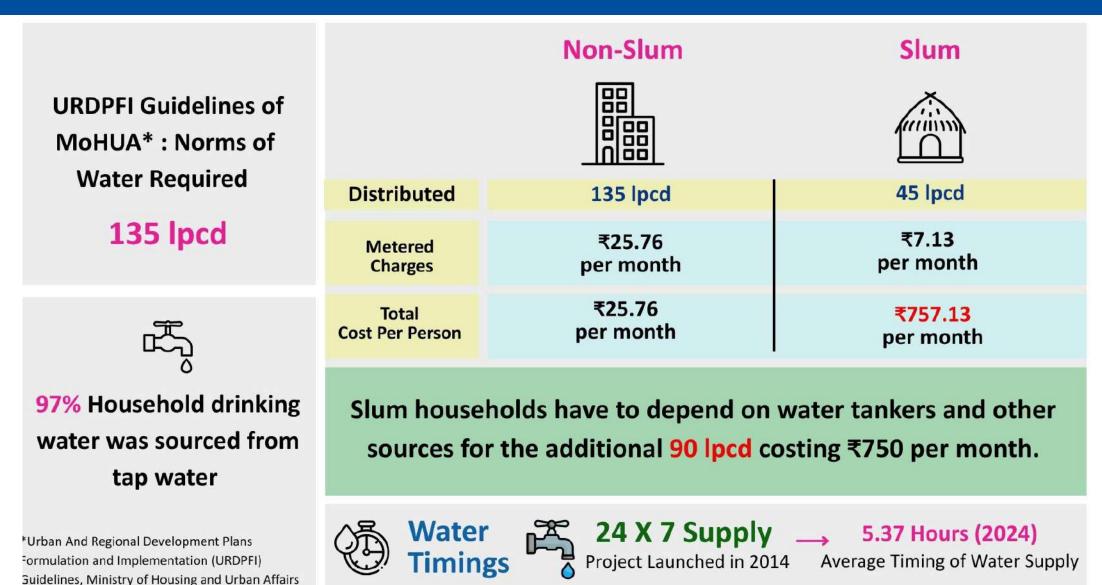


### Status of Mumbai's Water Supply Management

Mumbai Faces 15% Water Shortfall in 2024



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lpcd-litres per person (capita) per day

Source: RTI (Right to Information Act) & ESR (Mumbai Environmental Status Report)



Sewerage Treatment Plant's Wastewater Quality

|                      | Outlet<br>(mg/lt.)<br>Year 2024 |        |
|----------------------|---------------------------------|--------|
|                      | Colaba                          | 5.00   |
|                      | Worli                           | -      |
| BOD (Prescribed      | Bandra                          | -      |
| limit is 20mg/lt. by | Versova                         | 58.09  |
| CPCB and 10 mg/lt.   | Bhandup                         | 20.70  |
| by MPCB)             | Ghatkopar                       | 24.45  |
|                      | Malad                           | 99.36  |
|                      | Charkop                         | 5.40   |
|                      | Colaba                          | 7.50   |
|                      | Worli                           | -      |
| TSS (Prescribed      | Bandra                          | -      |
| limit is 50mg/lt. by | Versova                         | 72.91  |
| CPCB and 20mg/lt.    | Bhandup                         | 25.10  |
| by MPCB)             | Ghatkopar                       | 21.55  |
|                      | Malad                           | 124.64 |
|                      | Charkop                         | 9.60   |

In 2022, Mumbai generated approximately **1,956 MLD** of sewerage, of which only **1,474 MLD** was treated. The data for total sewerage generated for 2024 was not provided in the RTI response.

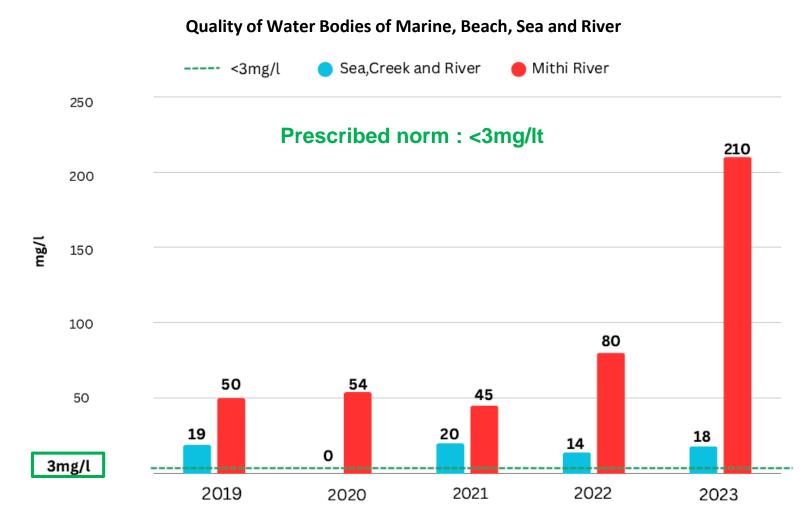
Partially treated sewerage flows from STPs

of Worli and Bandra.

| Colour | BOD limit | TSS limit | Remark                      |
|--------|-----------|-----------|-----------------------------|
|        | 20mg/lt.  | 50mg/lt.  | CPCB criteria met           |
|        | 10 mg/lt. | 20mg/lt.  | MPCB criteria met           |
|        |           |           | < than CPCB & MPCB criteria |

Source: RTI (Right to Information Act)



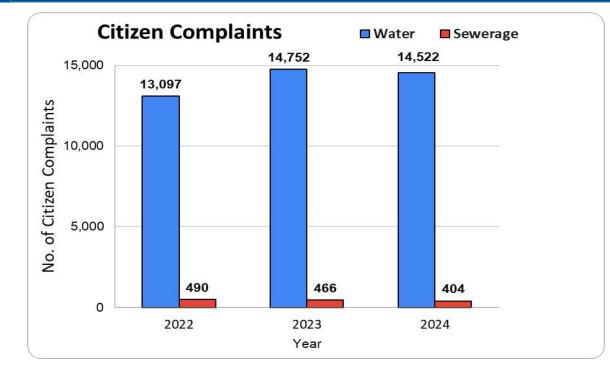


Levels of Biological Oxygen Demand (BOD) in **Mumbai's river, sea and creek water** are **maximum six times higher** than prescribed norms by CPCB.

Note: Data not available for River, Sea and Creek water for 2020 in CPCB report

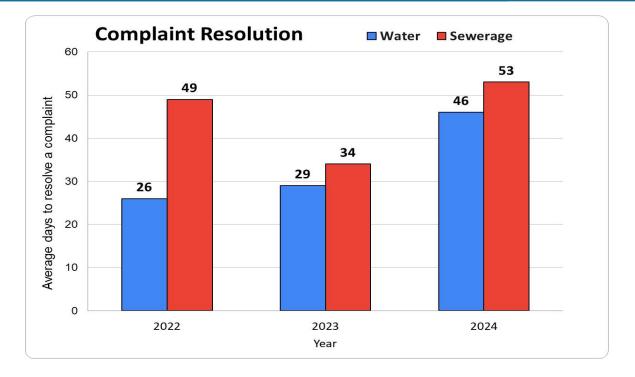
### **Complaint Management and Departmental Performance Analysis**





#### Water & Sewerage Budget utilisation (Figure In Rupees Crore)

| CapEx Budget        | 2021-22 | 2022-23 | 2023-24 |
|---------------------|---------|---------|---------|
| Revised Estimate    | 2,014   | 4,147   | 5,058   |
| Actuals             | 1,836   | 2,287   | 3,511   |
| Percentage Utilised | 87%     | 80% 📕   | 76% 📕   |



#### Water & Sewerage Human Resources (HR) Vacancy

|      | HR Vacancy |        |           |  |  |  |
|------|------------|--------|-----------|--|--|--|
| Year | Sanction   | Vacant | Vacancy % |  |  |  |
| 2022 | 23,449     | 10,154 | 43%       |  |  |  |
| 2023 | 20,053     | 8,772  | 44% 1     |  |  |  |
| 2024 | 19,822     | 9,186  | 46% 🚹     |  |  |  |

#### Source: RTI (Right to Information Act)



### Status of Mumbai's Solid Waste Management

### **Trends in Waste Generation**



#### Waste Generation data as per ESR

| Year                              | 2019-<br>20 | 2020-<br>21 | 2021-<br>22 | 2022-<br>23 | 2023-<br>24 |  | Year                        | 2022      | 2022      | 2024      |       |       |       |
|-----------------------------------|-------------|-------------|-------------|-------------|-------------|--|-----------------------------|-----------|-----------|-----------|-------|-------|-------|
| Waste Generated(MTD)              | 6,650       | 5,500       | 6,300       | 6,300       | 6,300       |  |                             | Year      | Year      | 2022      | 2023  | 2024  |       |
| % change year on year             | -11%        | -17%        | 15%         | 0%          | 0%          |  |                             |           |           |           |       |       |       |
| Domestic                          | Waste Co    | ompositio   | on          |             |             |  | \M/acto                     |           |           |           |       |       |       |
| Food Waste (Biodegradable - Wet)  | 72.60%      | 72.60%      | 72.60%      | 72.60%      | 72.60%      |  | Waste<br>Generated<br>(MTD) | Generated | Generated | Generated | 6,385 | 6,597 | 6,656 |
| Wood, Cloth (Biodegradable - Dry) | 3.51%       | 3.51%       | 3.51%       | 3.51%       | 3.51%       |  |                             |           |           |           |       |       |       |
| Sand, Stone and Fine Earth        | 17.37%      | 17.37%      | 17.37%      | 17.37%      | 17.37%      |  |                             |           |           |           |       |       |       |
| Plastic                           | 3.24%       | 3.24%       | 3.24%       | 3.24%       | 3.24%       |  | % change year<br>on year    | -         | 3%        | 1%        |       |       |       |
| Paper and other Recyclable Metals | 3.28%       | 3.28%       | 3.28%       | 3.28%       | 3.28%       |  |                             |           |           |           |       |       |       |

Source: Environment Status Report (ESR)

Source: RTI

 BMC's Environment Status Report (ESR) shows the generation of waste in Mumbai has been constant from 2021-22 to 2023-24 while RTI shows more accurate and recent tracking.

#### Waste Generation data as per RTI



> Top three wards with highest per capita waste collected per day in 2024

| Ward | Population<br>2024* | % Slum<br>Population<br>2011 | Total<br>Weight<br>(MTD) | Per Capita<br>waste collected<br>(in Kg) |
|------|---------------------|------------------------------|--------------------------|------------------------------------------|
| C    | 1,74,419            | 0%                           | 111                      | 0.64                                     |
| А    | 1,94,210            | 34%                          | 114                      | 0.59                                     |
| H/W  | 3,22,869            | 39%                          | 188                      | 0.58                                     |

> Top three wards with lowest per capita waste collected per day in 2024

| Ward | Population<br>2024* | % Slum<br>Population<br>2011 | Total Weight<br>(MTD) | Per Capita waste<br>collected<br>(in Kg) |
|------|---------------------|------------------------------|-----------------------|------------------------------------------|
| R/S  | 7,25,585            | 58%                          | 160                   | 0.22                                     |
| R/N  | 4,52,808            | 51%                          | 110                   | 0.24                                     |
| D    | 3,64,106            | 10%                          | 97                    | 0.27                                     |

\* Projected Population 2024 taken from Environment Status report 2023-24

The SWM Rules 2016 states the need to minimise the overall generation of waste, maximum ranse of waste and practice waste processing at source to reduce waste cont to landfills.

reuse of waste and practice waste processing at source to reduce waste sent to landfills.

### BMC can save approx ₹1,485 crores annually with decentralised SWM

process



| Transportation cost from 24 wards to dumping grounds/landfills                                          |                         |  |  |  |  |
|---------------------------------------------------------------------------------------------------------|-------------------------|--|--|--|--|
| Avg. Km travelled in one ward to collect and transport waste to landfill                                | 20 km                   |  |  |  |  |
| Cost to transport One Metric Tonne per Km                                                               | Rs. 8                   |  |  |  |  |
| Total waste collected per day (in MTD)                                                                  | 6,300 MTD*              |  |  |  |  |
| Approximate cost of transport of waste sent to lan                                                      | dfills                  |  |  |  |  |
| Total waste collected per day (in MTD)                                                                  | 6,300 MTD               |  |  |  |  |
| Total Km travelled per day to collect waste from 24 wards to landfill (20 Km x 24 wards)                | 480                     |  |  |  |  |
| Total cost to collect and transport One MTD waste from 24 wards to landfill (1 MTD x 480 Km x ₹8)       | ₹3,840                  |  |  |  |  |
| Total cost to collect and transport 6,300 MTD waste from 24 wards to landfill (6,300 MTD x 480 Km x ₹8) | ₹2,41,92,000            |  |  |  |  |
| Approx. cost of transport to landfill in a year ( x365 days)                                            | ₹883 Crores per<br>year |  |  |  |  |

#### **Cost for Operations and Maintenance**

 Approximate cost for operations and maintenance (O&M) to dispose waste at Kanjurmarg Landfill

| Approximate cost of O&M at Kanjurmarg Landfill                |              |  |  |  |  |
|---------------------------------------------------------------|--------------|--|--|--|--|
| Cost for O&M of One MTD<br>at Kanjurmarg landfill ₹3,000      |              |  |  |  |  |
| Amount of waste received<br>at Kanjurmarg landfill per<br>day | 5,500 MTD*   |  |  |  |  |
| Total amount of waste<br>received in a year ( x365)           | 20,07,500 MT |  |  |  |  |
| Total Kanjurmarg landfill<br>O&M cost₹602 crores per year     |              |  |  |  |  |

#### Decentralised waste management was a success in BMC's Councillor Ward No. 203 in the F/S Ward. Currently it is non functional

Disclaimer: This numbers are indicative and does not represent any actual figures.

### **BMC far from achieving its target**



Representational Image from Canva

Total Legacy Waste (closed on December 2018\*) 70,00,000 MT

Average Waste Disposed (Till December 2024)

43,39,951 MT (only 62%)

Remaining Waste for bio-mining at Mulund dumping ground:

26,60,049 MT (38%)

Time taken to dispose of waste: 47 months

An average quantity of **92,339 MT** disposed of per month.

Target date for completion bio-mining: June 2025

(6 months from Jan 2025)



To achieve the target date to clear the Mulund Dumping Ground, BMC must either speed up biomining by **4 times** or it will take **29 more** months at the current speed.

Source: RTI (Right to Information Act)

(\*) Note: As per Environment Status Report 2021-22

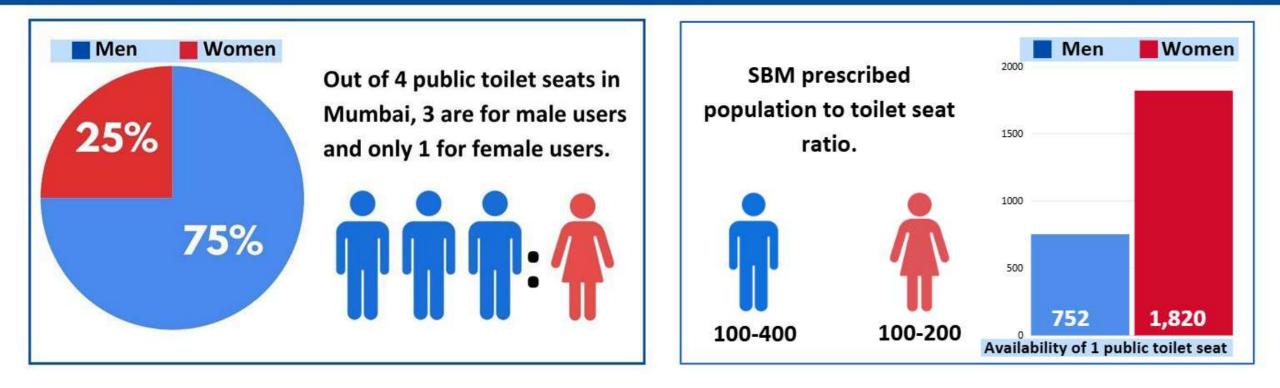
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### Status of Mumbai's Public Toilet and Community Toilet Facilities

### **One in Four Public toilet seat for Women in Mumbai as of 2024**

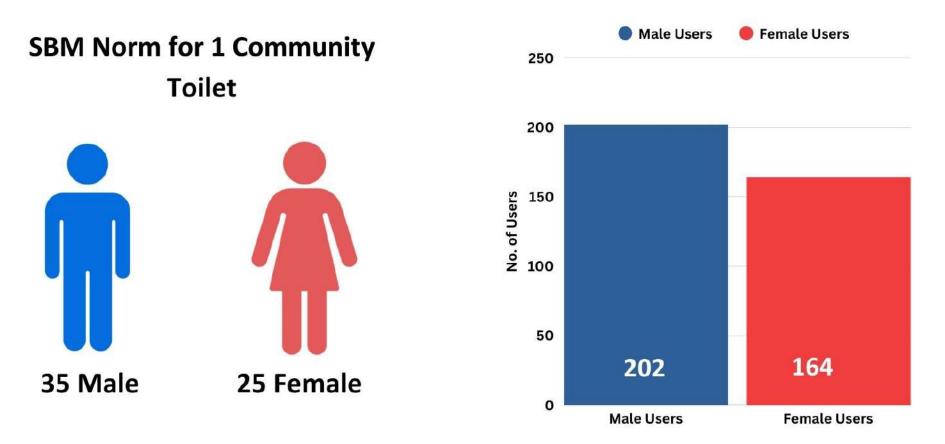




Wards attracting higher floating population; A ward and B Ward have a 4:1 ratio of toilet seat allocation amongst male users and female users.



### **Population: Functional Community Toilet (2023)**

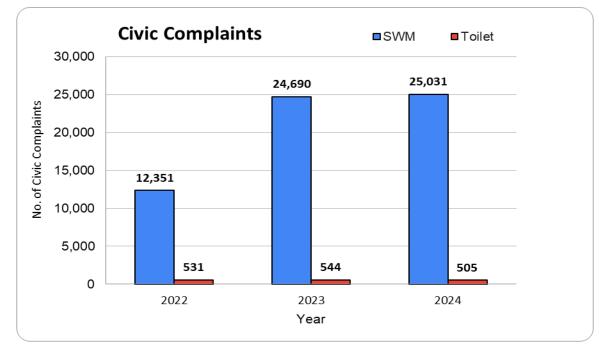


This ratio is much higher than figures prescribed as per Swachh Bharat Mission - Urban Guidelines.

Source: RTI (Right to Information Act) \* The community toilet data is for the year 2023

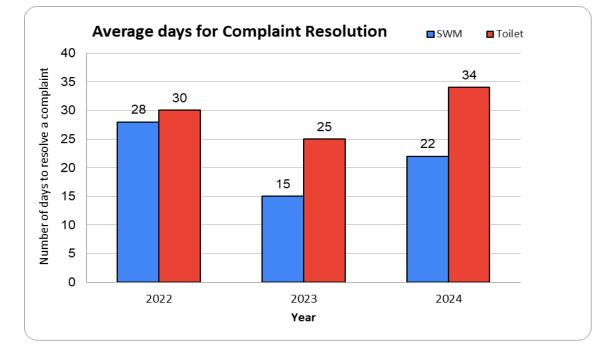
### **Civic Complaint Management and Departmental Performance Analysis**





#### SWM & Toilet Budget Utilisation (Figure In Rupees Crore)

| CapEx Budget        | 2021-22 | 2022-23 | 2023-24 |
|---------------------|---------|---------|---------|
| Revised Estimate    | 851     | 971     | 1,000   |
| Actuals             | 643     | 551     | 875     |
| Percentage Utilised | 76%     | 57%     | 88% 1   |



#### SWM & Toilet Human Resources (HR) Vacancy

| Year | HR Vacancy |        |           |  |  |  |  |
|------|------------|--------|-----------|--|--|--|--|
| Tear | Sanction   | Vacant | Vacancy % |  |  |  |  |
| 2022 | 35,023     | 4,748  | 14%       |  |  |  |  |
| 2023 | 35,026     | 4,920  | 14%       |  |  |  |  |
| 2024 | 35,472     | 5,989  | 17% 1     |  |  |  |  |

#### Source: RTI (Right to Information Act)

# Recommendations



Water & Sewerage: 100% metering is needed for equitable water supply. Social audits of water supply distribution, cost and quality should be done. Sewerage generated needs to be treated effectively.

**SWM & Sanitation:** To improve SWM and sanitation, BMC should adopt decentralised methods like 100% door-to-door waste collection, source segregation, and composting to eliminate dumping grounds. It must also increase women's toilet seats, especially in high-footfall wards, and upgrade community toilets with water, electricity, and awareness programs like SMPA.

**Combat Air Pollution:** Implement comprehensive strategies to address deteriorating air quality. Analyse grievances on air pollution complaints to identify and address major sources of pollution. Ensure efficiency in AQI monitoring stations to identify the local causes of air pollution and provide timely solutions.

**Strengthen Public Grievance Redressal Management Complaints System:** To strengthen service delivery, BMC must improve CCRS by ensuring timely complaint redressal with clear ATRs, introduce a citizen feedback system for greater accountability, and be democratically empowered as per the 74th Constitutional Amendment



# Annexures

### Mumbai Faces 15% Water Shortfall

Water Sources, Demand, and Supply Deficit in Mumbai



Total water supply to the city is **3,975 MLD**, while the total demand is **4,664 MLD**, resulting in a water supply gap of **689 MLD**.

\*The Numerical values are in MLD (Million Litres per Day).

Source: RTI (Right to Information Act) & ESR Report

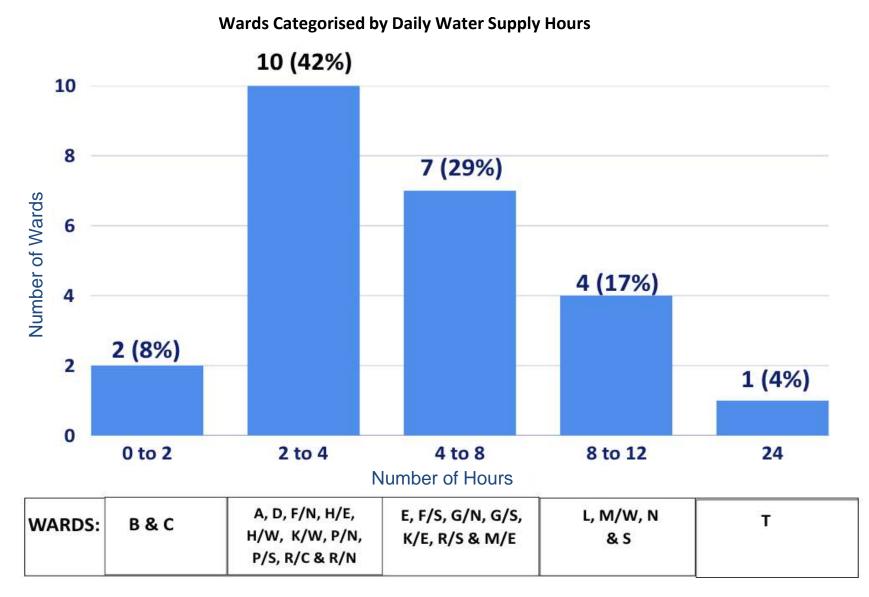


### Annexure- Water Sources & Supply



| Source                           | Yield in<br>MLD | Ownership                          | Treatment Plant                   |
|----------------------------------|-----------------|------------------------------------|-----------------------------------|
| Tulsi                            | 14              | BMC                                | Tulsi                             |
| Vihar                            | 100             | BMC                                | Vihar                             |
| Tansa                            | 448             | BMC                                | Bhandup Complex                   |
| Modak Sagar (Lower Vaitarna)     |                 | BMC                                | Bhandup Complex                   |
| Upper Vaitarna, Middle Vaitarna  | 1,769           | Government of<br>Maharashtra / BMC | Bhandup Complex                   |
| Bhatsa                           | 2,039           | Government of<br>Maharashtra       | Bhandup Complex and<br>Panjarapur |
| Subtotal (A)                     | 4,370           |                                    |                                   |
| Enroute + Losses (B)             | -395            |                                    |                                   |
| Total Supply to City (A-B=C)     | 3,975           |                                    |                                   |
| Total Demand of City (D)         | 4,664           |                                    | -                                 |
| Water Supply Gap (Deficit) (D-C) | 689             |                                    |                                   |
| Water Gap (%)                    | 15%             |                                    |                                   |

2024: Only 1 ward gets 24x7 water; average supply is just 5.37 hours/day



 In 2024, Island City and Western Suburbs gets up to 4 hours, while Eastern Suburbs up to 11 hours of daily water supply.

Out of the 287 zones, 205 zones (71%) receive only upto 4 hours of water supply.

### Affordability of Water Supply (Residential)



|                                                         |                                | Slum                       |                                            |                                                   |  |  |
|---------------------------------------------------------|--------------------------------|----------------------------|--------------------------------------------|---------------------------------------------------|--|--|
| Type of Connection                                      | Non-Slum                       | Slum (Metered Tap<br>Only) | Slum (Tanker)                              | Slum (Total 135 LPCD)                             |  |  |
| URDPFI Norms                                            | 135 lpcd                       | 135 lpcd                   |                                            |                                                   |  |  |
| BMC Water Supply                                        | 135 lpcd                       | 45 lpcd                    |                                            |                                                   |  |  |
| Deficit                                                 | 0                              | 90 lpcd                    | Deficit 90 It Supply by Tanker             |                                                   |  |  |
| Total Water Supply                                      | 135 lpcd                       | 45 lpcd                    | 90 (via Tanker)                            | 135 (45 tap + 90 tanker)                          |  |  |
| Cost criteria by BMC                                    | ₹ 6.36/1000lt                  | ₹ 5.28/1000lt              | ₹ 270/1000lt                               | -                                                 |  |  |
| Average expense per day based on per day norm (135lpcd) | ₹ 0.86                         | ₹ 0.24                     | ₹ 24.30                                    | -                                                 |  |  |
| Monthly Cost (₹)                                        | ₹ 25.76                        | ₹ 7.13                     | ₹ 729.00                                   | ₹ 736.13                                          |  |  |
| Remarks                                                 | Full need met by tap; low cost | Only partial need met      | High cost for additional water from tanker | Overall high burden due to costly tanker reliance |  |  |

### **Annexure- Metered & Unmetered Connections**

|             |        | Total Meter | ed Connections |          |        | Non Metered Connections |      |        | % of                |                   |
|-------------|--------|-------------|----------------|----------|--------|-------------------------|------|--------|---------------------|-------------------|
| Ward        | CM*    | DM*         | IND*           | Total    | CM*    | DM*                     | IND* | Total  | Non-<br>Met<br>ered |                   |
| А           | 3,131  | 2,260       | 119            | 5,510    | 282    | 45                      | 12   | 339    | 6%                  | 1                 |
| В           | 1,516  | 351         | 25             | 1,892    | 150    | 1                       | 0    | 151    | 7%                  | 1                 |
| С           | 2,569  | 489         | 82             | 3,140    | 178    | 6                       | 9    | 193    | 6%                  | 1                 |
| D           | 3,371  | 5,125       | 204            | 8,700    | 620    | 32                      | 21   | 673    | 7%                  | 1                 |
| E           | 2,522  | 2,410       | 682            | 5,614    | 504    | 11                      | 6    | 521    | 8%                  | 1                 |
| F/N         | 2,103  | 15,741      | 42             | 17,886   | 400    | 13                      | 1    | 414    | 2%                  | 1                 |
| F/S         | 1,656  | 3,505       | 234            | 5,395    | 332    | 7                       | 10   | 349    | 6%                  | Water N<br>Unmete |
| G/N         | 2,920  | 9,762       | 190            | 12,872   | 481    | 31                      | 1    | 513    | 4%                  | in MCGN           |
| G/S         | 1,674  | 3,954       | 337            | 5,965    | 419    | 35                      | 34   | 488    | 8%                  | 2025              |
| H/E         | 1,910  | 39,924      | 81             | 41,915   | 632    | 26                      | 0    | 658    | 2%                  | 1                 |
| H/W         | 3,257  | 18,124      | 17             | 21,398   | 1,489  | 283                     | 0    | 1,772  | 8%                  | *CM- Co           |
| K/E         | 3,916  | 35,242      | 818            | 39,976   | 2,028  | 198                     | 1    | 2,227  | 5%                  | Domesti           |
| K/W         | 4,544  | 28,476      | 245            | 33,265   | 1,671  | 153                     | 0    | 1,824  | 5%                  | 1                 |
| L           | 2,805  | 35,424      | 596            | 38,825   | 710    | 34                      | 6    | 750    | 2%                  | 1                 |
| M/E         | 1,176  | 48,217      | 155            | 49,548   | 131    | 10                      | 0    | 141    | 0%                  | 1                 |
| M/W         | 2,009  | 23,754      | 95             | 25,858   | 745    | 1,558                   | 1    | 2,304  | 8%                  | 1                 |
| Ν           | 2,423  | 20,098      | 191            | 22,712   | 587    | 1,077                   | 1    | 1,665  | 7%                  | 1                 |
| P/N         | 3,467  | 49,719      | 271            | 53,457   | 990    | 90                      | 3    | 1,083  | 2%                  | 1                 |
| P/S         | 2,379  | 16,507      | 831            | 19,717   | 1,128  | 62                      | 9    | 1,199  | 6%                  | 1                 |
| R/C         | 3,475  | 16,639      | 37             | 20,151   | 1,469  | 111                     | 1    | 1,581  | 7%                  | 1                 |
| R/N         | 2,089  | 15,412      | 125            | 17,626   | 660    | 99                      | 2    | 761    | 4%                  | 1                 |
| R/S         | 2,680  | 27,463      | 460            | 30,603   | 732    | 89                      | 1    | 822    | 3%                  | 1                 |
| S           | 1808   | 31162       | 360            | 33,330   | 951    | 71                      | 5    | 1,027  | 3%                  | 1                 |
| Т           | 2547   | 11087       | 134            | 13,768   | 725    | 156                     | 0    | 881    | 6%                  | 1                 |
| Grand Total | 61,947 | 4,60,845    | 6,331          | 5,29,123 | 18,014 | 4,198                   | 124  | 22,336 | 4%                  | 1                 |

Water Metered and Jnmetered Connections n MCGM as on March 2025

\*CM- Commercial, DM-Domestic, IND- Industrial



### Annexure- Ward Wise Drinking Water Quality Testing Results

|               | 1         |
|---------------|-----------|
| - BR X 1      | A         |
|               | H.ORG     |
| MAKING DEMOCI | RACY WORK |

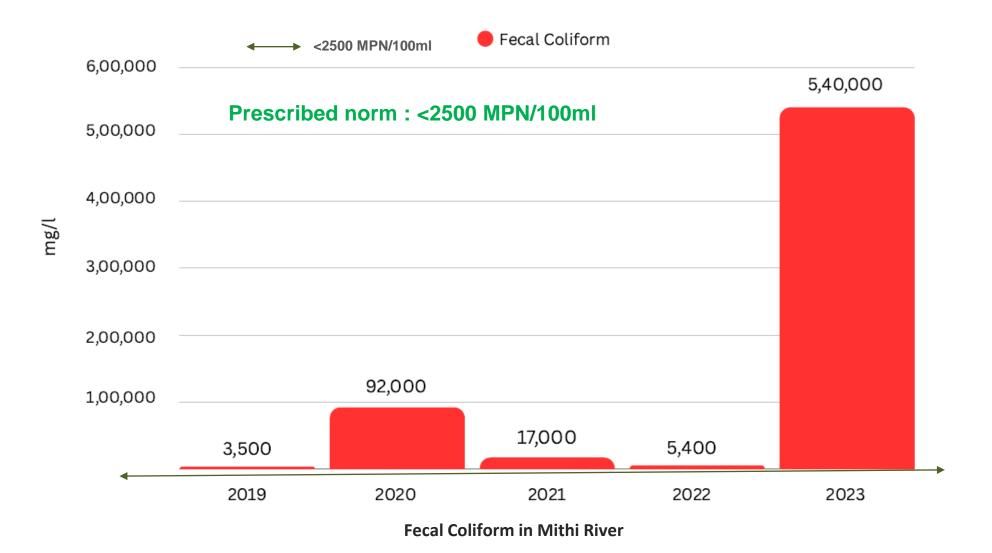
| \A/oud      | % of unfit samples |       |       |       |       |  |  |  |
|-------------|--------------------|-------|-------|-------|-------|--|--|--|
| Ward        | 2020               | 2021  | 2022  | 2023  | 2024  |  |  |  |
| А           | 0.84%              | 0.23% | 0.84% | 2.60% | 1.40% |  |  |  |
| В           | 1.49%              | 1.50% | 5.97% | 1.59% | 2.90% |  |  |  |
| С           | 0.18%              | 0.17% | 0.46% | 0.30% | 0.00% |  |  |  |
| D           | 1.57%              | 0.62% | 1.18% | 0.71% | 0.35% |  |  |  |
| E           | 0.93%              | 0.19% | 1.16% | 0.54% | 0.09% |  |  |  |
| F/N         | 2.20%              | 0.07% | 0.48% | 0.09% | 0.14% |  |  |  |
| F/S         | 1.89%              | 1.92% | 0.16% | 0.41% | 0.09% |  |  |  |
| G/N         | 4.02%              | 0.91% | 0.30% | 1.33% | 0.23% |  |  |  |
| G/S         | 0.84%              | 0.22% | 1.50% | 0.28% | 0.49% |  |  |  |
| H/E         | 0.00%              | 0.00% | 0.94% | 2.24% | 1.62% |  |  |  |
| H/W         | 1.55%              | 0.21% | 0.30% | 0.00% | 0.56% |  |  |  |
| K/E         | 0.82%              | 0.00% | 0.20% | 0.10% | 0.22% |  |  |  |
| K/W         | 0.50%              | 0.15% | 0.15% | 0.34% | 0.17% |  |  |  |
| L           | 1.06%              | 0.48% | 1.04% | 0.61% | 0.00% |  |  |  |
| M/E         | 2.15%              | 0.00% | 0.69% | 0.31% | 0.46% |  |  |  |
| M/W         | 1.68%              | 0.50% | 0.51% | 0.71% | 0.00% |  |  |  |
| Ν           | 1.22%              | 0.00% | 0.78% | 0.27% | 0.00% |  |  |  |
| P/N         | 0.40%              | 0.06% | 0.17% | 0.09% | 0.00% |  |  |  |
| P/S         | 2.39%              | 0.09% | 0.36% | 0.30% | 0.05% |  |  |  |
| R/C         | 1.42%              | 0.82% | 1.98% | 0.36% | 0.61% |  |  |  |
| R/N         | 0.68%              | 0.00% | 0.31% | 0.16% | 0.00% |  |  |  |
| R/S         | 0.50%              | 0.26% | 0.57% | 0.31% | 0.16% |  |  |  |
| S           | 0.94%              | 0.14% | 0.07% | 0.14% | 0.08% |  |  |  |
| Т           | 2.32%              | 0.11% | 0.10% | 1.08% | 0.81% |  |  |  |
| Other (S.R) | 0.36%              | 0.07% | 0.31% | 0.30% | 0.13% |  |  |  |
| Total       | 1.02%              | 0.29% | 0.67% | 0.54% | 0.33% |  |  |  |

\* BIS declares drinking water unfit if it is bacteriologically contaminated or if chemical contaminants exceed the maximum permissible limits set in its quality standards.

### Mithi continues to be polluted (as of 2023)



Levels of Fecal Coliform in **Mumbai's Mithi River** are much higher than prescribed norms by CPCB.



Source: Central Pollution Control Board (CPCB) Report

For more details on Biological Oxygen Demand (BOD) and Fecal Coli Form refer: page no.20 & 21 of white paper.

### Annexure- Water Supply Complaints (5 Years)



|                                           | 2020                |                       |           |                     | 2024                  |           |                                                |
|-------------------------------------------|---------------------|-----------------------|-----------|---------------------|-----------------------|-----------|------------------------------------------------|
| Complaints Type                           | No. of<br>Complaint | Complaint<br>Closed % | Avg. Days | No. of<br>Complaint | Complaint<br>Closed % | Avg. Days | Complaints Registered<br>from 2020 to 2024 (%) |
| Use of Booster Pump                       | 119                 | 99%                   | 26        | 231                 | 92%                   | 39        | 94%                                            |
| Shortage of water supply                  | 3,914               | 96%                   | 30        | 6,436               | 89%                   | 46        | 64%                                            |
| Contaminated Water Supply                 | 1,369               | 91%                   | 28        | 2,083               | 89%                   | 47        | 52%                                            |
| Providing water by tankers                | 35                  | 97%                   | 23        | 50                  | 84%                   | 37        | 43%                                            |
| Water supply during non-supply hours      | 50                  | 92%                   | 23        | 65                  | 92%                   | 36        | 30%                                            |
| Removal of water meters                   | 81                  | 93%                   | 27        | 99                  | 83%                   | 46        | 22%                                            |
| Unauthorised tapping of water connections | 859                 | 98%                   | 24        | 992                 | 90%                   | 42        | 15%                                            |
| Other Water Related Complaints            | 5428                | 96%                   | 164       | 4566                | 88%                   | 306       | -58%                                           |
| Grand Total                               | 11,855              | 96%                   | 29        | 14,522              | 89%                   | 46        | 22%                                            |

### Annexure- Ward wise Garbage Lifted from January 2024 to December 2024



| Region          | Ward                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Population 2024 | % Slum Population<br>2011 | Avg. Total Weight (MT) | Average (Per Day<br>MT) | Per Capita<br>Waste<br>Generated (in<br>Kg) | Proportion of<br>wards to total<br>waste |
|-----------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|---------------------------|------------------------|-------------------------|---------------------------------------------|------------------------------------------|
|                 | А                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 1,94,210        | 34%                       | 41,658                 | 114                     | 0.59                                        | 2%                                       |
| Γ               | В                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 1,33,616        | 11%                       | 26,840                 | 73                      | 0.55                                        | 1%                                       |
| Γ               | С                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 1,74,419        | 0%                        | 40,730                 | 111                     | 0.64                                        | 2%                                       |
| Γ               | D                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 3,64,106        | 10%                       | 35,475                 | 97                      | 0.27                                        | 1%                                       |
| Island City     | E                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 4,12,833        | 20%                       | 46,149                 | 126                     | 0.31                                        | 2%                                       |
|                 | F/N                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 5,55,328        | 58%                       | 58,747                 | 160                     | 0.29                                        | 2%                                       |
| Γ               | F/S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 3,78,913        | 26%                       | 38,420                 | 105                     | 0.28                                        | 2%                                       |
| Γ               | G/N                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 6,28,812        | 32%                       | 79,328                 | 217                     | 0.34                                        | 3%                                       |
| Γ               | Kegion         Ward         Population 2024         2011         Avg. lotal weight (W1)           B         1,94,210         34%         41,658           B         1,33,616         11%         26,840           C         1,74,419         0%         40,730           D         3,64,106         10%         35,475           E         4,12,833         20%         46,149           F/N         5,55,328         58%         58,747           F/S         3,78,913         26%         38,420           G/N         6,28,812         32%         79,328           G/S         3,96,524         21%         40,385           H/E         5,84,934         42%         61,776           H/W         3,22,869         39%         68,717           K/E         8,64,834         49%         1,14,550           K/W         7,85,899         15%         1,12,711           P/N         9,88,154         54%         1,13,651           P/N         9,88,154         54%         1,13,651           R/C         5,90,102         19%         61,521           R/N         4,52,808         51%         40,461 | 110             | 0.28                      | 2%                     |                         |                                             |                                          |
|                 | H/E                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 5,84,934        | 42%                       | 61,776                 | 169                     | 0.29                                        | 3%                                       |
| Γ               | H/W                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 3,22,869        | 39%                       | 68,717                 | 188                     | 0.58                                        | 3%                                       |
|                 | K/E                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 8,64,834        | 49%                       | 1,14,550               | 313                     | 0.36                                        | 5%                                       |
| Γ               | K/W                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 7,85,899        | 15%                       | 1,12,711               | 308                     | 0.39                                        | 5%                                       |
| Western Suburbs | P/N                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 9,88,154        | 54%                       | 1,13,651               | 310                     | 0.31                                        | 5%                                       |
| Γ               | P/S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 4,86,544        | 57%                       | 70,367                 | 192                     | 0.39                                        | 3%                                       |
| Γ               | R/C                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 5,90,102        | 19%                       | 61,521                 | 168                     | 0.28                                        | 3%                                       |
|                 | R/N                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 4,52,808        | 51%                       | 40,461                 | 110                     | 0.24                                        | 2%                                       |
| Γ               | R/S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 7,25,585        | 58%                       | 58,670                 | 160                     | 0.22                                        | 2%                                       |
|                 | L                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 9,47,067        | 54%                       | 1,30,625               | 357                     | 0.38                                        | 5%                                       |
| Γ               | M/E                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 8,47,865        | 30%                       | 1,42,411               | 389                     | 0.46                                        | 6%                                       |
| Vestern Suburbs | M/W                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                 | 53%                       |                        | 226                     | 0.52                                        | 3%                                       |
|                 | N                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 6,53,810        | 62%                       | 69,830                 | 191                     | 0.29                                        | 3%                                       |
| Γ               | S                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 7,80,751        | 72%                       | 98,144                 | 268                     | 0.34                                        | 4%                                       |
| Γ               | Т                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 3,58,434        | 33%                       | 59,094                 | 161                     | 0.45                                        | 2%                                       |
|                 | Other                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                 |                           | /                      | 2,033                   |                                             |                                          |
|                 | Total                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 1,30,60,782     | 42%                       | 24,37,420              | 6,656                   | 0.51                                        | 100%                                     |

MT - Metric tonnes; Population 2024 taken from Environment Status report 2023-24

### Annexure- SWM Complaints (5 Years)

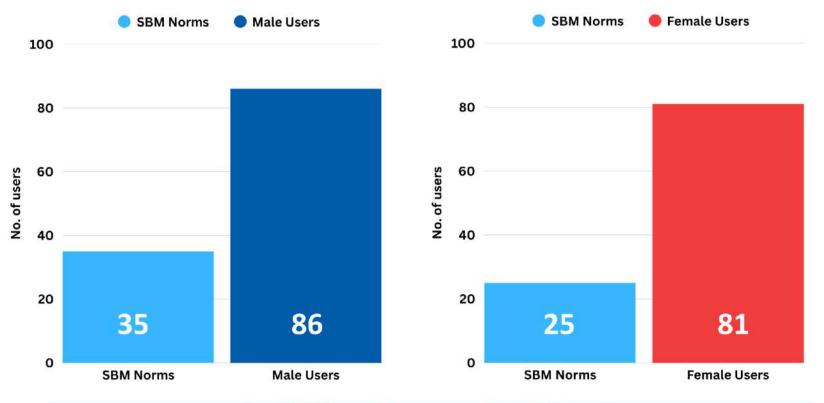


|                                                              |            | 2020   |          |           | 2024       |        |          |           | Complaints<br>Registered |
|--------------------------------------------------------------|------------|--------|----------|-----------|------------|--------|----------|-----------|--------------------------|
| Complaints Type                                              | Complaints | Closed | Closed % | Avg Days* | Complaints | Closed | Closed % | Avg Days* | from 2020 to<br>2024 (%) |
| Collection point not attended properly                       | 684        | 634    | 93%      | 45        | 576        | 549    | 95%      | 17        | -16%                     |
| Garbage lorry not reported for service/<br>Lorry not covered | 326        | 291    | 89%      | 57        | 693        | 618    | 89%      | 20        | 113%                     |
| Garbage not lifted from House/ Gully                         | 1,928      | 1,723  | 89%      | 40        | 2,000      | 1,874  | 94%      | 19        | 4%                       |
| Garbage not lifted from municipal market                     | 39         | 33     | 85%      | 38        | 39         | 36     | 92%      | 22        | 0%                       |
| Garbage not lifted from road/ authorised collection point    | 1,976      | 1,761  | 89%      | 44        | 10,205     | 9,864  | 97%      | 11        | 416%                     |
| Lifting of Tree Cutting                                      | 1,590      | 1,513  | 95%      | 25        | 1,329      | 1,304  | 98%      | 17        | -16%                     |
| Non-attendance of nuisance Detector                          | 1,168      | 1,067  | 91%      | 52        | 1,203      | 1,113  | 93%      | 18        | 3%                       |
| Providing/ removing/ replacing dustbins                      | 440        | 396    | 90%      | 43        | 641        | 610    | 95%      | 17        | 46%                      |
| Removal of dead animals                                      | 1,164      | 1,034  | 89%      | 54        | 661        | 638    | 97%      | 13        | -43%                     |
| Removal of Debris                                            | 1,393      | 1,251  | 90%      | 44        | 4,560      | 4,427  | 97%      | 8         | 227%                     |
| Silt to be lifted from road                                  | 320        | 289    | 90%      | 47        | 942        | 742    | 79%      | 17        | 194%                     |
| Sweeping of roads                                            | 564        | 497    | 88%      | 48        | 1,841      | 1,765  | 96%      | 12        | 226%                     |
| Grand Total                                                  | 11,592     | 10,489 | 90%      | 43        | 24,690     | 23,540 | 95%      | 13        | 113%                     |

# Only One community toilet seat is available for every 443 users in two wards\*



### **Population: Community Toilet (2023)**



#### Availability of 1 community toilet seat

This ratio is much higher than figures prescribed as per Swachh Bharat Mission - Urban Guidelines.

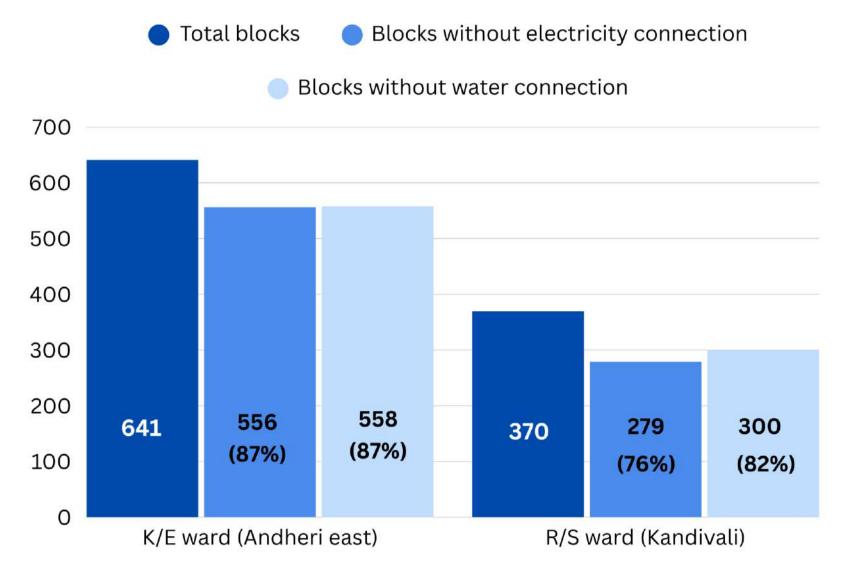
\* The community toilet data is for the year 2023

Source: RTI (Right to Information Act

# Among all community toilet blocks, 69% lack water supply and 60%

### do not have electricity\*





\* The community toilet data is for the year 2023 Source: RTI (Right to Information Act

For more details on the data received regarding ward-wise facilities, refer to Table No. 33 on Page No. 49 of the white paper

### Over the Past Decade from 2015 to 2024, total number of complaints increased by 70%



Citizen complaints registered in CCRS

| Complaints                                   | 2015   | 2024     | % Changes from 2015 to 2024 |
|----------------------------------------------|--------|----------|-----------------------------|
| Buildings                                    | 14,999 | 14,451   | -4%                         |
| Colony Officer                               | 881    | 823      | -7%                         |
| Drainage                                     | 9,904  | 15,701   | 59%                         |
| Estate                                       | 112    | 949      | 747%                        |
| Garden                                       | 1,307  | 3,293    | 152%                        |
| License                                      | 7,145  | 12,275   | 72%                         |
| MCGM Related                                 | 451    | 765      | 70%                         |
| Medical Officer Health (MOH)                 | 549    | 1,752    | 219%                        |
| Nuisance due to vagrants/ stray Dogs, Monkey | -      | 3,233    | -                           |
| Pest control                                 | 4,364  | 8,721    | 100%                        |
| Pollution                                    | 135    | 586      | 334%                        |
| Roads                                        | 13,539 | 9,800    | -28%                        |
| School                                       | 56     | 73       | 30%                         |
| Shop and Establishment                       | 401    | 612      | 53%                         |
| Solid Waste Management (SWM)                 | 5,213  | 25,031   | 380%                        |
| Storm Water Drainage                         | 830    | 2,304    | 178%                        |
| Toilet                                       | 159    | 505      | 218%                        |
| Water Supply                                 | 7,728  | 14,522   | 88%                         |
| Grand Total                                  | 67,773 | 1,15,396 | 70%                         |

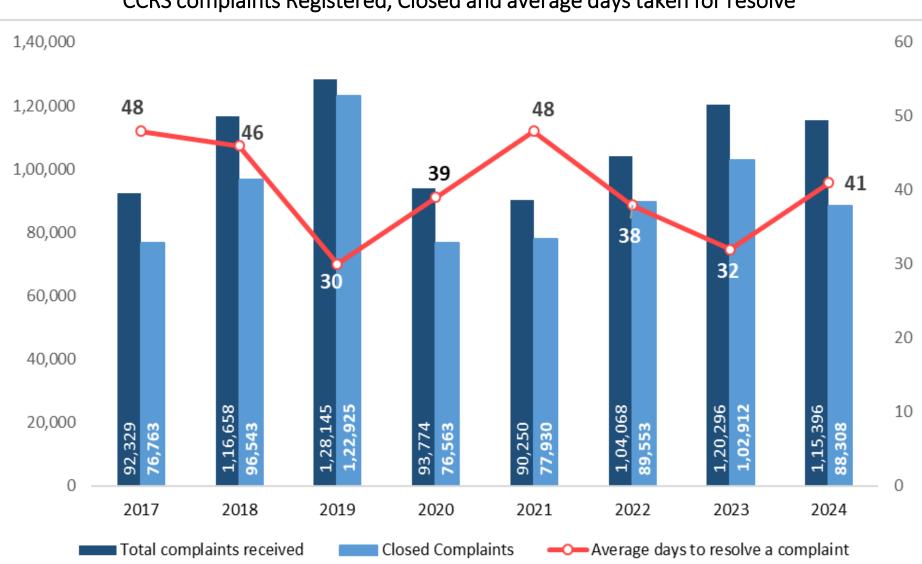
Complaints related to "Pollution" **multiplied by 334%** from 2015 to 2024

Complaints on Solid Waste Management increased by **380%** and Toilet increased by **218%** from 2015 to 2024

Source: RTI (Right to Information Act

### From 2017 and 2024, citizen complaints increased by 25%





CCRS complaints Registered, Closed and average days taken for resolve

As per the norms of BMC Citizen Charter of Mumbai, civic а complaint should be closed within an average of 6 days.

Source: RTI (Right to Information Act)

### **City (BMC) Level Policy for Water**



#### Water for All Policy

#### Provisions

- Older buildings to pay fair water rates
- Increase supply (e.g., desalination)
- Standing Committee to set user-based charges
- Set charges for user categories

#### Current status

- Island city unmetered; charged via property tax
- Deficit of 689 MLD (2023-24); no desalination implemented
- Rules under 2015 Water
- Charges, updated in 2022
  User-type-based rates (slum, non-slum, tanker, industrial)

#### **BMC Draft Water Metering Policy**

#### Provisions

- Meter all municipal properties within 1 year
- Mandatory Rainwater Harvesting (RWH) for large plots
- Promote conservation practices

#### **Current status**

- Full citywide metering yet to be achieved
- RWH rules: >1000 sq.m (2002), >500 sq.m (2019)
- 3,209 RWH units by Oct 2020
- RWH infrastructure mandated, but usage unclear
- Aligned with Jal Shakti Mission

#### BMC's Water Charges Rules and Regulations \$

#### Provisions

- Include Water Tax & Water Benefit Tax
- Mandatory water metering
- Volumetric billing where meters exist

#### **Current status**

- Island city still charged via property tax (MCGM Act, Sec 141)
- 4% connections unmetered (22,336 connections); island exempt until
  - redevelopment
- Metered = per litre | Unmetered = lump sum

### **State Level Policy for Water**



35

| State                                                        | Maharashtra State Water Policy 2019                                                                         | The Water (Provention                                               | and Control of Pollution)                                                                       |
|--------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|
| Level<br>Provisions<br>Promotion of<br>conservation<br>& RWH | Current Status<br>RWH mandatory (1000 sq.m from 2002; 500<br>sq.m from 2019)<br>3,209 RWH units by Oct 2020 | from 2002; 500  • Prevent/control pollution, maintain water quality |                                                                                                 |
| Domestic Water<br>Priority                                   | Slum: 45 lpcd vs. Non-slum: 135 lpcd<br>High tanker dependence and cost in slums                            |                                                                     | <ul> <li>Linked to waterborne<br/>diseases</li> </ul>                                           |
| Universal                                                    |                                                                                                             | Jal Shal                                                            | kti Abhiyan                                                                                     |
| Universal<br>Access                                          | High reliance on shared standposts and tankers (₹270/1000L)                                                 | Provisions <ul> <li>Promote RWH in buildings/open spaces</li> </ul> | Current status<br>• - RWH mandatory for<br>plots >500 sq.mt (2019)<br>- 3,209 units by Oct 2020 |

### **National Level Policy for Water**



#### **National Level**

#### National Water Policy 2012 🕥

#### **Provisions**

- Ensure equitable access to water.
- Emphasise sustainable development, conservation, and efficient use.
- Advocate for equity and social justice in water use and allocation.
- Good governance through informed decision-making, participation, accountability

#### **Current status**

- Slums: 45 lpcd vs. Nonslums: 135 lpcd
- Supply timing avg: 5.37 hrs/day (2024);
- 71% zones =≤4 hrs
- Conveyance losses: 9.04%
   (395 MLD) in 2023-24
- Slum residents pay more due to tanker reliance
- Equity in access and affordability remains a challenge
- Water quality tests follow BIS norms
- CCRS complaint data available
- Complaint resolution time increased (2020-2024)

#### **National Water Mission**

#### Provisions

- Public water database
- Framework for 20% efficiency improvement
- Integrated resource management

#### **Current status**

- BMC shares detailed supply, loss, quality, complaints data via RTI and portal
- 96% metered connections
- Differential pricing used
- Sourced from 7 reservoirs
- 3,200+ RWH units since 2019
- Distribution inequity and shortages remain



#### Water Cess Act (1977)

#### Provisions

- Cess rates based on category/purpose
- Metering provisions

#### Current status

- Water rates vary by use (slum, non-slum, commercial, tanker)
- 96% connections metered (as of March 2025)

### **BMC Human Resources data as of 2024**



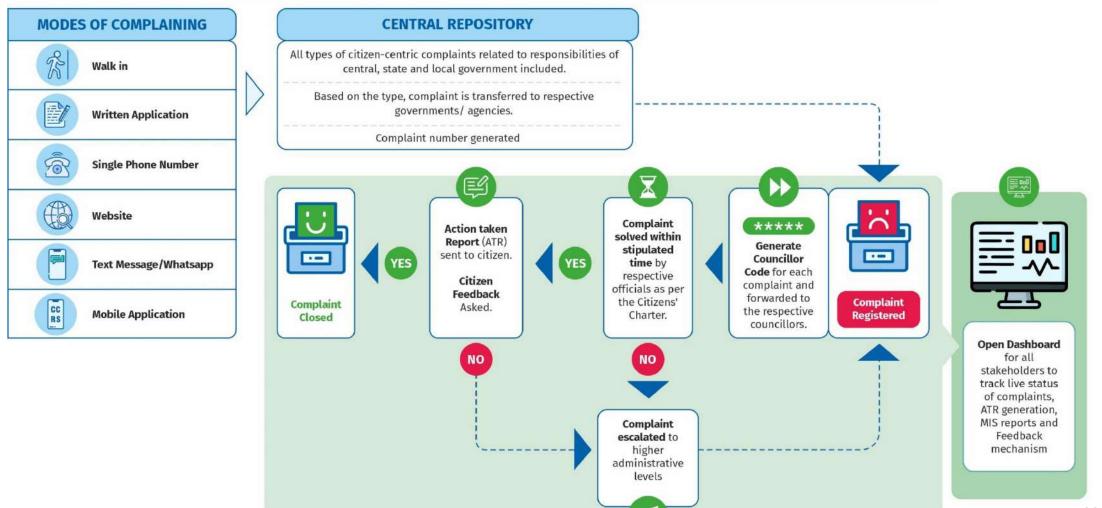
| Department                                                            | Sanctioned | Available | Vacant | Vacant (%) |
|-----------------------------------------------------------------------|------------|-----------|--------|------------|
| Accounts Department                                                   | 1,808      | 1,396     | 412    | 23%        |
| Assessor and Collector Department                                     | 2,239      | 1,085     | 1,154  | 52%        |
| Bai Yamunabai Nair Hospital and Topiwala<br>National Medical College  | 4,032      | 2,141     | 1,891  | 47%        |
| Bridges Department                                                    | 168        | 111       | 57     | 34%        |
| Building Maintenance Department                                       | 267        | 172       | 95     | 36%        |
| Central Procurement Department                                        | 130        | 78        | 52     | 40%        |
| City Engineer's Department                                            | 4,261      | 2,053     | 2,208  | 52%        |
| Civic Training Institute and Research Centre                          | 72         | 47        | 25     | 35%        |
| Coastal Road Project                                                  | 30         | 18        | 12     | 40%        |
| Deonar Abattoir                                                       | 599        | 256       | 343    | 57%        |
| Development Planning Department                                       | 499        | 313       | 186    | 37%        |
| Disaster Management Department                                        | 111        | 62        | 49     | 44%        |
| Dr. R.N. Kapoor Medical College and H.B.<br>Thackeray Medical College | 450        | 249       | 201    | 45%        |
| Education Department                                                  | 21,948     | 9,094     | 12,854 | 59%        |
| Enquiry Department                                                    | 121        | 91        | 30     | 25%        |
| Estate Department                                                     | 1,521      | 1,177     | 344    | 23%        |
| Garden Department                                                     | 1,625      | 669       | 956    | 59%        |
| Information Technology Department                                     | 60         | 32        | 28     | 47%        |
| KEM Hospital and Seth G.S. Medical College                            | 5,644      | 3,128     | 2,516  | 45%        |
| L. T. General Hospital and Medical college                            | 4,514      | 2,594     | 1,920  | 43%        |
| Labour Department                                                     | 218        | 34        | 184    | 84%        |
| Legal Department                                                      | 355        | 262       | 93     | 26%        |
| License Department                                                    | 971        | 732       | 239    | 25%        |

| Department                           | Sanctioned | Available | Vacant | Vacant (%) |
|--------------------------------------|------------|-----------|--------|------------|
| Markets Department                   | 1,110      | 525       | 585    | 53%        |
| Mechanical & Electrical Department   | 964        | 420       | 544    | 56%        |
| Mumbai Fire Brigade                  | 3,024      | 2,060     | 964    | 32%        |
| Mumbai Sewerage Disposal Project     | 87         | 54        | 33     | 38%        |
| Municipal Auditor's Department       | 985        | 324       | 661    | 67%        |
| Municipal Commissioner office        | 1,071      | 603       | 468    | 44%        |
| Municipal Printing Press             | 463        | 170       | 293    | 63%        |
| Municipal Secretary Department       | 455        | 250       | 205    | 45%        |
| Nair Hospital Dental College         | 313        | 183       | 130    | 42%        |
| Planning Department                  | 71         | 27        | 44     | 62%        |
| Public Health Department             | 12,147     | 6,940     | 5,207  | 43%        |
| Public Relations Department          | 52         | 39        | 13     | 25%        |
| Removal of Encroachments             | 91         | 62        | 29     | 32%        |
| Roads & Traffic Department           | 6,349      | 2,926     | 3,423  | 54%        |
| Security Department                  | 4,257      | 1,954     | 2,303  | 54%        |
| Sewage Operation Department          | 7,682      | 3,682     | 4,000  | 52%        |
| Sewerage Project Department          | 449        | 151       | 298    | 66%        |
| Shops & Establishment Department     | 233        | 133       | 100    | 43%        |
| Solid Waste Management Deparment     | 35,472     | 29,483    | 5,989  | 17%        |
| Storm Water Drains Department        | 3,378      | 1,459     | 1,919  | 57%        |
| Suburban Hospitals                   | 9,154      | 4,803     | 4,351  | 48%        |
| Water Operation Department           | 10,582     | 6,211     | 4,371  | 41%        |
| Water Supply and Sewerage Department | 472        | 330       | 142    | 30%        |
| Water Supply project Department      | 550        | 208       | 342    | 62%        |
| Zoo                                  | 201        | 73        | 128    | 64%        |
| Total                                | 1,51,255   | 88,864    | 62,391 | 41%        |



#### **Centralised Complaint Registration System**





# **Thank You**















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